HONDA

The Power of Dreams



















\$1.38 billion plant investments

2023 CR-V Hybrid

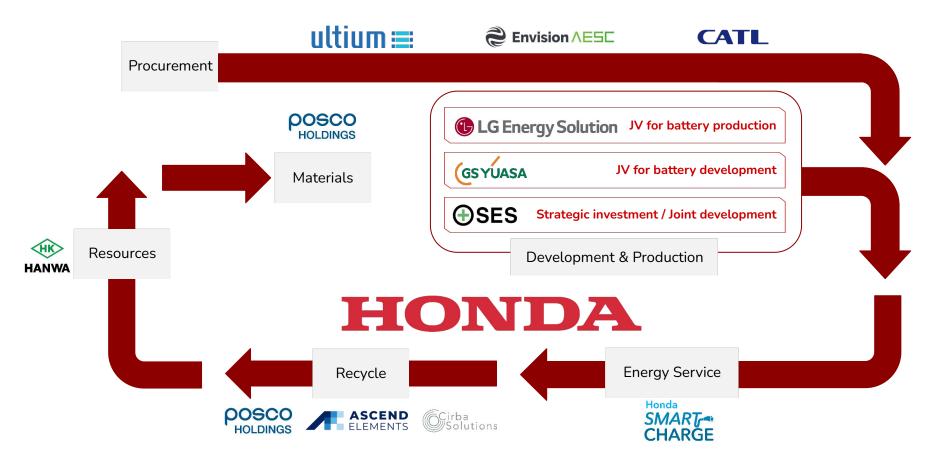
Ohio battery plant currently under construction in partnership with LG Energy Solution

General Motors partnership leading to Honda Prologue in 2024

Yamaha/Suzuki/Kawasaki resulting in 10 new motorcycles by 2025

Strong Value Chain with Honda as a Hub

Aim to build a sustainable business foundation and strengthen competitiveness through strategic partnerships



Proposed BEV Mandates

Canada



2026: 20% 2030: 60% 2035: 100%

British Columbia

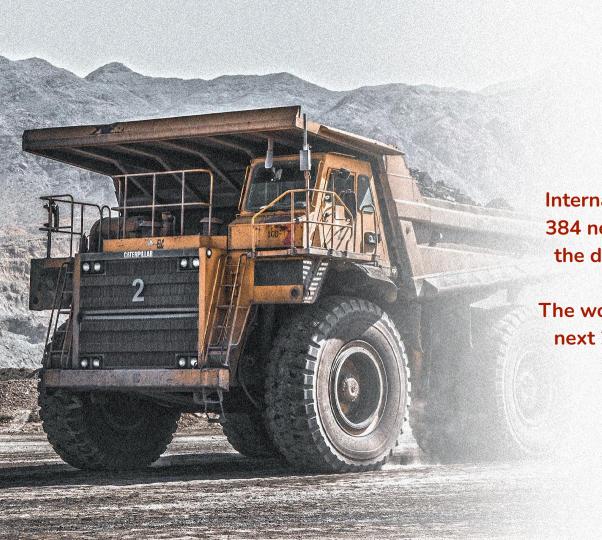


2026: 26% 2030: 91% 2035: 100%

Québec



2026: 32.5% 2030: 85% 2035: 100%



International Energy Agency estimates
384 new mines will be needed to meet
the demand for critical battery metals

The world will need more copper in the next 25 years than the previous 5,000



"Glocalization" means to be an accepted and respected company, you must build products in the countries where they're sold.

 Current price tags are more in-line with higher end, luxury vehicles

 US IRA offers up to \$7,500 to offset the cost of a new EV

 Canadian legislators must rationalize a patchwork of policies to establish an incentive model

Canada was ranked 8th out of 10 countries in Ernst & Young's EV Readiness Rankings



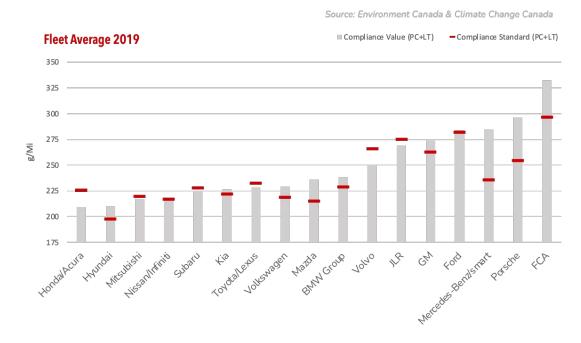
Honda's Environmental Vision

Reducing GHG emissions is key to addressing tangible climate change.

Ours is a measured approach. We will transition from producing only internal combustion engines to vehicles equipped with gasoline hybrid powertrains and then towards EVs.

Honda's goal is to target sales of 40% by 2030, 80% by 2035 and 100% zero emission, electrified vehicles by 2040 while achieving carbon neutrality for all products and corporate activities by 2050.

Policies that mandate the sales of EVs are not the best approach as they tend to focus on a small number of vehicles instead of the overall fleet.



Honda markets the lowest emitting vehicle fleet available. We believe our industry and government's focus should be on getting more low emitting vehicles on the road as soon as possible - regardless of technology.

Successfully transitioning to the EV era

Industry, electrification stakeholders, and governments must collaborate to ensure supply chain is ready for EV era. Federal and provincial governments must increase their support to assist consumers who will be making the transition to EV's.

All levels of government, utilities and charging infrastructure providers must develop a reliable, convenient charging infrastructure and grid capacity to support the speed of mandated EV adoption.

Canada can prevail in the electrification race. We have the expertise, the talent, the required resources, the technology and the ability to be world leaders.

