From Atoms in the Ground to Atoms in a Gigafactory

Battery Trends & Transforming the Supply Chain to Meet the Demands of the Growing EV Industry

BEV In Depth Mines to Mobility Conference 2023 Cambrian College, Sudbury, Ontario

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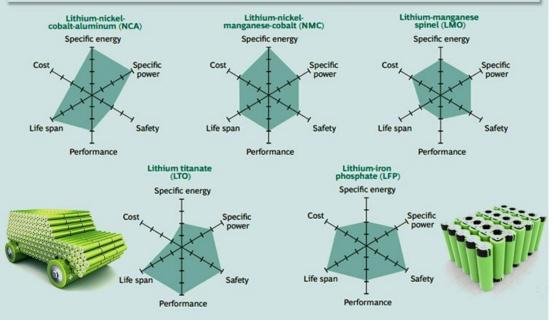


Battery trends - primer

What makes a great EV / battery?

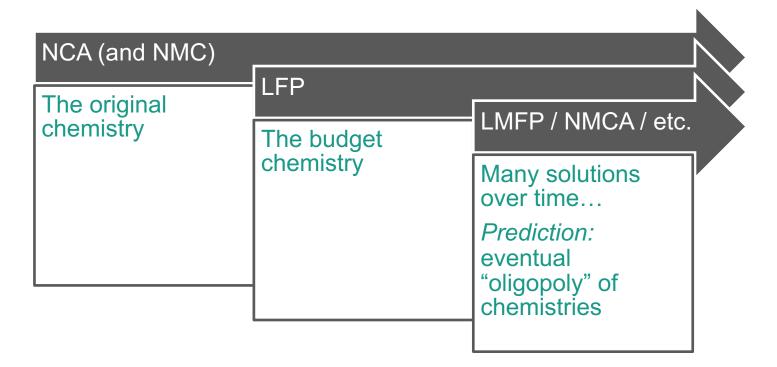
EV	Battery
Range	Energy density
Speed	Power
Longevity	Cycle/calendar life
Safety	SAFETY!
Cost	Cell vs. pack

POPULAR LI-ION BATTERY CHEMISTRIES



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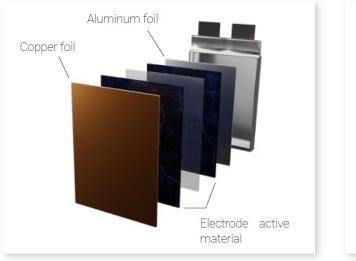
Battery trends – EV industry



Battery trends – examples

Traditional Battery Structure

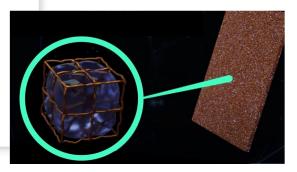
Addionics 3D Structure (3D Electrodes)



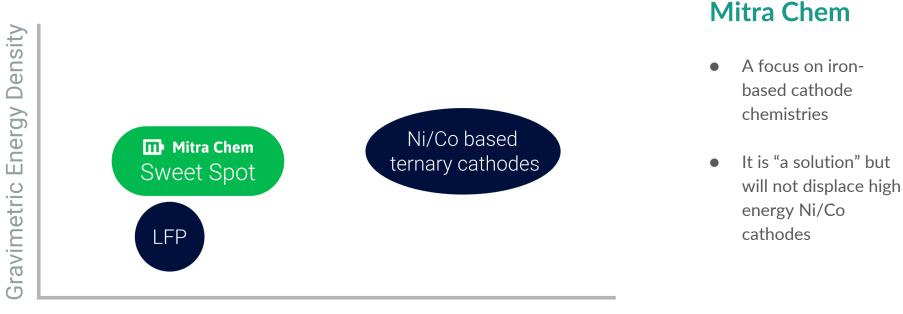


Addionics

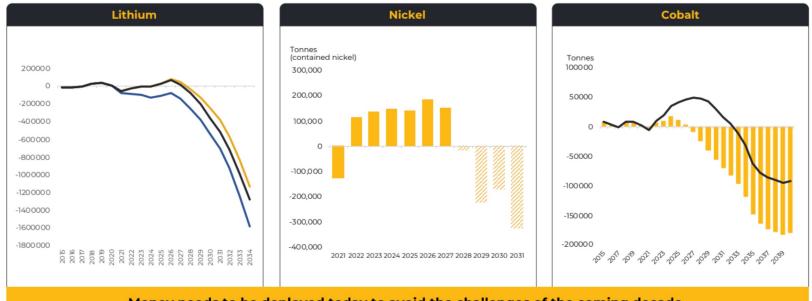
- A focus on physics, not chemistry
- Benefits across the board



Battery trends – examples



Battery trends – raw material cliff edge is here



Money needs to be deployed today to avoid the challenges of the coming decade

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Solution: innovate to (a) material abundance (b) zero emissions, small-footprint supply chains?

Vision of abundance:

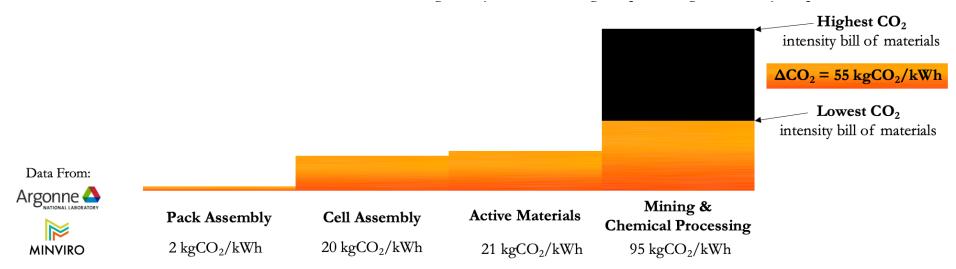
- Lower footprint

- Higher margins

- Everyone benefits

EV supply chain: emission sources

Mining is "the source" of emission And source of <u>innovation opportunity</u>



Battery materials: wide-ranging emissions



Battery supply chains: it starts with the mines

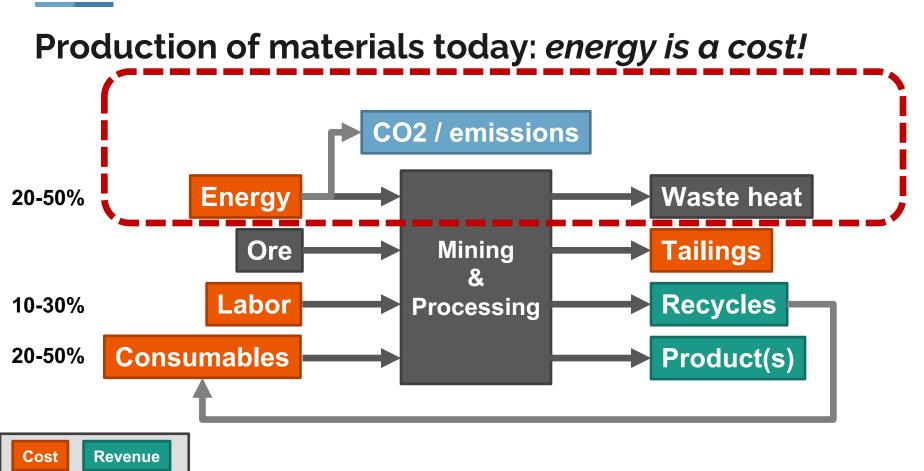


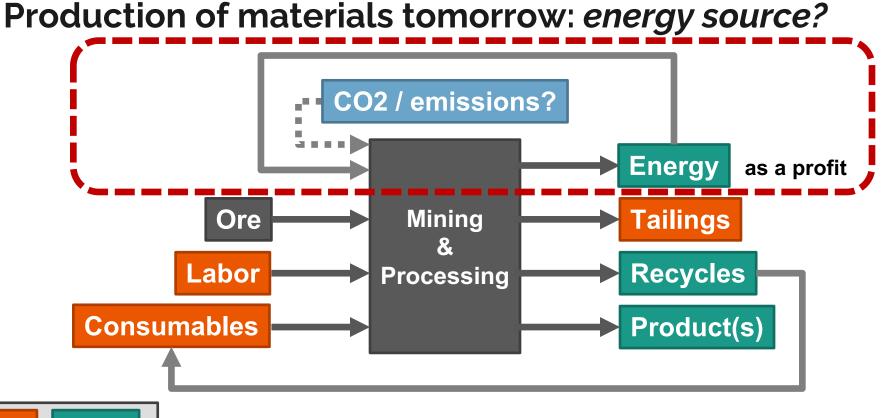
- **Define sustainable:** low footprint, profitable + human factor
- Measure what matters: energy/carbon, water, reagents, land, transport ++
- Work from first principles: from the ground up and cascade downstream
- Start from the beginning: the mine



Guiding principle of mining & processing:

Principle	Example
Mass is <u>finite</u>	<i>Inputs:</i> Ore, reagents, water <i>Outputs:</i> tailings, emissions
Energy is <u>abundant</u>	<i>Past:</i> hydrocarbons <i>Future:</i> geothermal, hydro, nuclear, wind+solar+storage
<u>Cost</u> is king	 Innovate to lower footprint, higher efficiency, lowest-cost source of energy <i>Eliminate the cost of hydrocarbons?</i> <i>Energy as a source of profit instead of cost?</i>

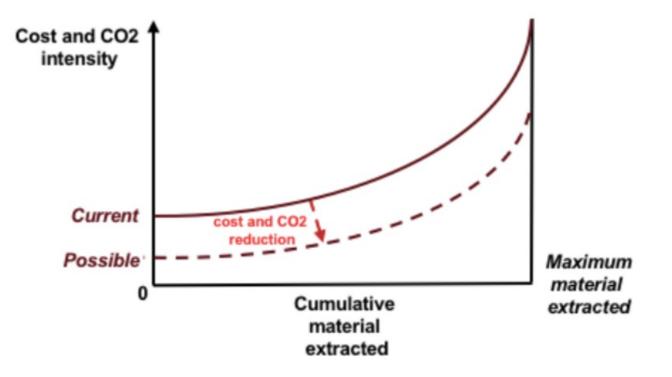




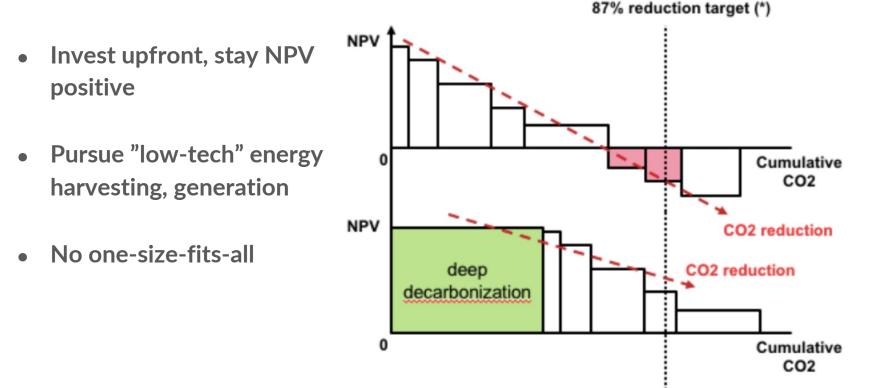
Revenue

Cost

Profitable decarbonization: *eliminating fuel costs*



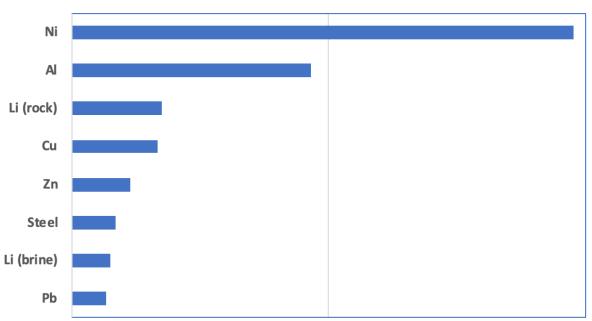
Profitable decarbonization: energy as a profit?



What are the opportunities?

Commercially viable & ready solutions *today*

Target the high-carbon-footprint materials



"Cradle-to-gate" carbon intensity (t CO2/t m)

- Al: Alcoa-Rio Tinto JV in QC
- Ni: significant opportunity
- Li: strong case for brines, CO2consuming / sequestering

What are the opportunities?

The lithium example

Lithium Sources



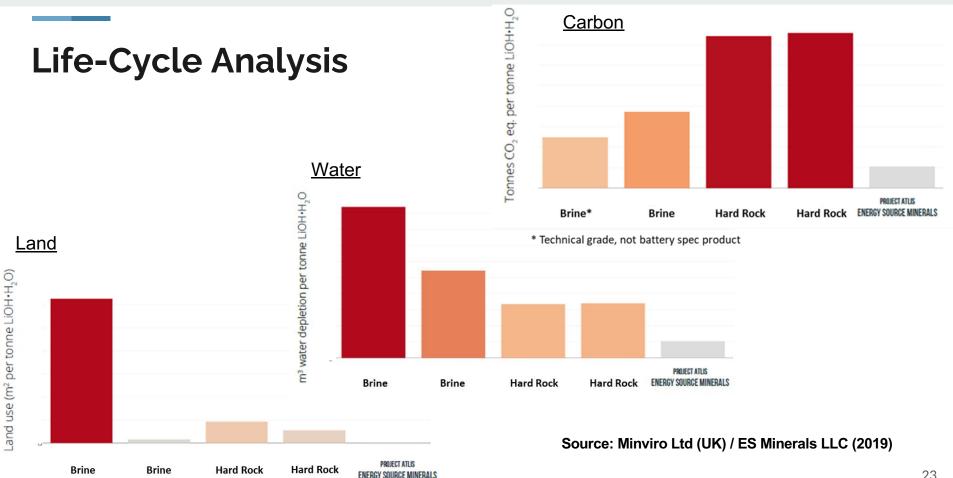




Commercial lithium operations: today



Source: Vivas Kumar, Benchmark Minerals Intelligence / Stanford MBA Candidate (2020)



Commercial lithium operations: tomorrow

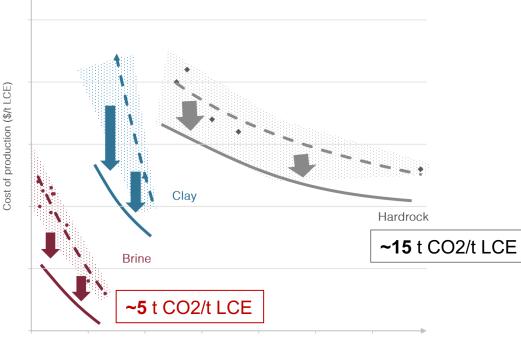
Sediments - Nevada

Geothermal brine - California

High grade rock - Ontario



Lithium production costs fall with carbon footprint



Example innovations to lower cost and lower carbon footprint:

- Hardrock: Hydropower + highgrade ore + CO2-as-a-reagent
- Brines: geothermal integration
- **Clays:** on-site acid production w/energy co-production

Innovating to lowest-cost and footprint

- Ultimate goal: "cradle to cradle" circular economics
 - Step 1: Establish a baseline through M&E B, FM + LCAs
 - Step 2: Design for harvested energy, zero-fossil fuels
 - Step 3: Vertically integrate
 - Step 4: Material, reagents, and water are recycled
 - Consider: carbon sink incentives



Case study: A zero-emission, lowfootprint mine-to-Gigafactory ecosystem in Ontario?

Three ingredient...